

#### **PRESS RELEASE**

# APPROVAL OF CONSOLIDATED INTERIM REPORT AS OF SEPTEMBER 30<sup>th</sup>, 2022 RECORD RESULTS IN TERMS OF REVENUES, EBITDA AND NET INCOME €426 MILLION OF GROSS REVENUES (+10%)

€152 MILLION OF EBITDA EXCLUDING NON-RECURRING ITEMS (+31%)

€46 MILLION OF NET INCOME EXCLUDING NON-RECURRING ITEMS (+101%)

FINANCIAL LEVERAGE AT 1.8x (NET DEBT / EBITDA)

#### **Income Statement**

- Very strong performance in the Hellenic Region, stable performance in Italy, ongoing turnaround in Iberia
- Gross Revenues in 9M 2022 at €425.5 million (+10.3% vs 9M 2021)
- Net Revenues in 9M 2022 at €380.0 million (+12.2% vs 9M 2021)
- Strong control of operating expenses, in particular HR costs, enhancing profitability
- EBITDA excluding non-recurring items in 9M 2022 at €151.9 million (+30.8% vs 9M 2021)
- EBITDA margin excluding non-recurring items at 35.7% (vs 30.1% in 9M 2021)
- Net Income excluding non-recurring items in 9M 2022 equal to €45.6 million (+101.2% vs 9M 2021)

#### Collections and Gross Book Value (GBV)

- Resilient collections in 9M 2022 at €3.9 billion (-2.9% compared to 9M 2021)
- GBV as of September 30<sup>th</sup>, 2022, at €137.3 billion (-8.6% vs September 30<sup>th</sup>, 2021)
- Reduction in GBV mainly driven by the Sareb portfolio in Spain
- Collections trajectory year-on-year better than corresponding trajectory in GBV
- Collection Rate for the last twelve months at 4.0% (stable year on year)
- Macro headwinds currently not adversely impacting collections
- · Corporate default rates starting to increase in Italy and will lead to generation of new NPEs

#### **Balance Sheet**

- Cash flow generation of €38.4 million in Q3 2022
- Leverage reduction to 1.8x as of September 30th, 2022 (vs 2.2x as of June 30th, 2022)
- Net Debt at €422.8 million at the end of September 2022 (€401.8 million at the end of 2021)
- Strong cash position at €159.5 million and no refinancing needs before 2025

#### **Guidance for 2022 confirmed**

- Gross Revenues at €555-565 million
- EBITDA excluding non-recurring items at €190-195 million
- Net Income excluding non-recurring items at €45-50 million
- Financial Leverage of approx. 2.2x at the end of 2022
- Dividend of €0.60 per share related to FY 2022, subject to corporate bodies approval

già doBank S.p.A.



**Rome, November 10<sup>th</sup>, 2022** – The Board of Directors of doValue S.p.A. (the "Company", the "Group" or "doValue") has approved today the Consolidated Interim Report as of September 30<sup>th</sup>, 2022.

#### **Main Consolidated Results and KPIs**

Income Statement and Other Data	9M 2022	9M 2021	Delta
Collections	€3,907m	€4,025m	-2.9%
Collection Rate	4.0%	4.0%	stable
Gross Revenues	€425.5m	€385.9m	+10.3%
Net Revenues	€380.0m	€338.8m	+12.2%
Operational Expenses	€230.5m	€222.9m	+3.4%
EBITDA including non-recurring items	€149.6m	€115.9m	+29.1%
EBITDA excluding non-recurring items	€151.9m	€116.1m	+30.8%
EBITDA margin excluding non-recurring items	35.7%	30.1%	+5.6 p.p.
Net Income including non-recurring items	€39.2m	€12.8m	+205.2%
Net Income excluding non-recurring items	€45.6m	€22.7m	+101.2%
Capex	€13.7m	€12.6m	€1.1m
Balance Sheet and Other Data	30-Sep-22	31-Dec-21	Delta
Gross Book Value	€137,343m	€149,487m	-8.1%
Net Debt	€422.8m	€401.8m	+5.2%
Financial Leverage (Net Debt / EBITDA LTM)	1.8x	2.0x	-0.2 p.p.



#### **Gross Book Value**

Since the beginning of 2022, the Group has been awarded €5.8 billion of additional new mandates (partly not yet onboarded as of September  $30^{th}$ , 2022), in particular €1.3 billion in Italy, €4.2 billion in the Hellenic Region and €300 million in Spain. The new mandates, together with the €1.7 billion forward flows received in 9M 2022, represent €7.5 billion of additional GBV for 2022 YTD. In addition, considering the €450 million Project Virgo and the €630 million Project Souq in Greece (secondary NPL disposals out of the Frontier I and Cairo portfolios respectively, whereby doValue is retaining the servicing mandate) the total GBV secured in 2022 YTD is close to €9.0 billion.

At the end of September 2022, Gross Book Value stood at €137.3 billion, a decline of 8.1% compared to the level of €149.5 billion at the end of 2021. The level of Gross Book Value of €137.3 billion is the result of new GBV onboarded for €10.0 billion, collections for €3.9 billion, write offs for €3.2 billion, disposals from clients for €5.0 billion (mostly compensated by indemnity fees) and the Sareb NPL portfolio off-boarding for €10.1 billion. As a reminder, as of September  $30^{th}$ , 2022, there were €4.0 billion of new mandates already secured and not yet onboarded whilst the Sareb REO portfolio (€11 billion) has been off-boarded on October  $1^{st}$ , 2022.

#### **Income Statement**

Collections in 9M 2022 stood at €3.9 billion (a decline of 2.9% compared to the €4.0 billion recorded in 9M 2021). The trajectory of the Collections reflects the decline in GBV Year on Year, partially mitigated by a mix effect (higher GBV in the Hellenic Region, moving from 21% of total as of September  $30^{th}$ , 2021, to 28% of total as of September  $30^{th}$ , 2022, which commands a higher Collection Rate vs Group average) as well as the progressive post-COVID recovery of court activities and the relaxation of the Government restrictions on foreclosures.

The Collection Rate is equal to 4.0% for the last twelve months ended in September 2022, broadly stable compared to the level of 4.3% recorded at the end of December 2021 and with the level recorded as of September 2021. The Collection Rate in Italy increased by 0.1 p.p. in the last three months (currently standing at 2.6%), the Collection Rate in the Hellenic Region remained stable at 5.0% whilst the Collection Rate in Iberia declined by 0.4 p.p. to 6.7% mainly due to the off-boarding of the Sareb NPL portfolio.

In 9M 2022, doValue has recorded Gross Revenues for €425.5 million, an increase of 10.3% compared to the €385.9 million recorded in 9M 2021.

Servicing Revenues, equal to €390.3 million (€355.8 million in 9M 2021), show an increase of 9.7%, mainly driven by the growth in NPE activity but also supported by sustained REO activity. More broadly, growth is also driven by a better GBV mix due to a higher contribution of the Hellenic Region. From a regional point of view, the Hellenic Region posted a 41.9% Servicing Revenue growth, Italy remained stable year on year and Iberia posted a 18.2% decrease mainly driven by the decline in GBV in the region.

Revenues from Co-investments are equal to €1.1 million (whilst were equal to €4.2 million in 9M 2021 primarily driven by the capital gain related to the resale of the Relais note booked in Q1 2021).

The contribution of Revenues from Ancillary Products and Minor Activities is €34.1 million, a substantial increase compared to the €25.9 million level achieved in 9M 2021 and driven by activities in the Italian market. These revenues include various services provided by the Group (data services, due diligence services, master and structuring services, legal activities, real estate letting and development services and advisory services).

Outsourcing fees have marginally decreased as a percentage of Gross Revenues to 10.7% (compared to 12.2% in 9M 2021) partially reflecting a different revenue mix but also the insourcing of some business processes, in particular in Italy, which allow to efficiently deploy the current available capacity within the workforce.

Net Revenues, equal to €380.0 million, have increase by 12.2% compared to €338.8 million in 9M 2021.



Operational Expenses, equal to €230.5 million have marginally decreased as a percentage of Gross Revenues to 54% (compared to 58% in 9M 2021, when they stood at €222.9 million). The increase in Operational Expenses in absolute terms of €7.5 million is mainly due to higher IT and SG&A expenses (linked to the transformation plans, in particular in Iberia but also in the Hellenic Region), whilst personnel expenses have remained relatively more stable (and marginally decreased as a percentage on Gross Revenues from 41% to 37%) also due to the reorganisation in Spain.

EBITDA excluding non-recurring items grew by 30.8% to €151.9 million (from €116.1 million in 9M 2021), with an increase in margin of 5.6 p.p., from 30.1% to 35.7%.

Including non-recurring items, EBITDA stood at €149.6 million, recording a growth of 29.1% compared to 9M 2021, when it was €115.9 million. Non-recurring items above the EBITDA mainly include charges related to consultancy projects for €2.4 million in 9M 2022.

Net Income including non-recurring items stands at €39.2 million, compared to €12.8 million in 9M 2021. The increase is primarily related to the growth in EBITDA, lower D&A and lower provisions for risks and charges and lower interest expenses, partially offset by higher taxes and higher minorities.

Excluding non-recurring items, Net Income stands at €45.6 million, compared to €22.7 million in 9M 2021. The non-recurring items included below the EBITDA for 9M 2022 mainly refer to provisions for early retirement incentive plans and a litigation which were partially compensated by an insurance payment.

#### **Balance Sheet and Cash Flow Generation**

Net Debt at the end of September 2022 stood at €422.8 million, compared to the €401.8 million as the end of 2021.

Financial Leverage (represented by the ratio between Net Debt and EBITDA) decreased in 9M 2022 and stands at the end of September 2022 at 1.8x (vs 2.0x at the end of 2021 as well as vs the 2.2x at the end of June 2022) mainly thanks to the growth in EBITDA in the last twelve months.

During Q3 2022, approximately €38 million of cash flow was generated by doValue, partially compensating the cash absorption of €59 million in H1 2022.

#### **Update on the Spanish Tax Claim**

In relation to the Spanish Tax Claim, doValue has activated an ordinary court proceeding against the insurance company to obtain the reimbursement of the outstanding approx. €29 million in relation to the payment made by the doValue Group in the context of the tax inspection promoted by the Spanish Tax Authority in 2021. Feedback around the ordinary court proceeding may be available not before 2024.

As a reminder, out of the initial €33 million Tax Claim already paid by doValue, €4 million has been reimbursed already by Altamira Asset Management Holding (the vehicle which sold Altamira Asset Management to doValue) as a purchase price adjustment, and c. €0.7 million has already been reimbursed by the insurance company.



#### **Guidance for 2022 confirmed**

Considering the results achieved in 9M 2022 and of the visibility on the progress of the business since the beginning of the year, the management of doValue confirms the 2022 guidance presented with the H1 2022 results in early August 2022, of Gross Revenues in the range of €555-565 million, EBITDA excluding non-recurring items in the range of €190-195 million, Net Income excluding non-recurring items €45-50 million whilst reaching a Financial Leverage of approximately 2.2x at the end of 2022.

In addition, in line with the dividend policy approved in the context of the Business Plan 2022-2024, doValue expects to distribute a Dividend Per Share of 0.60 for 2022 (subject to the approval of the Board of Directors of and Shareholders), representing a growth of 20% over the 2021 Dividend Per Share of 0.50.

#### Dividend related to the year 2021

On April 28<sup>th</sup>, 2022, the Annual General Meeting of doValue approved the dividend related to the fiscal year 2021 of  $\in$ 0.50 per share for a total amount of  $\in$ 39.5 million. The dividend was paid on May 4<sup>th</sup>, 2022 (an amount of  $\in$ 2.7 million was yet to be claimed by shareholders as of September 30<sup>th</sup>, 2022).

#### Update on business activity

Since the beginning of 2022, doValue has been active on several fronts across the three regions in which it operates, below is a summary of all the main initiatives and key mandates.

- **ISO Certification 37001:16**: during the month of November 2022, doValue S.p.A. received the UNI ISO 37001:16 certification Management system for the prevention of corruption the first international standard for anti-corruption management systems. The certification, issued by Bureau Veritas one of the most important international players in the field of certification testifies to the constant attention and commitment of doValue in preventing all forms of corruption. The UNI ISO 3700 standard was created to offer companies and organizations advanced management standards and effective measures to prevent and address corruption, establishing a culture of integrity, transparency, and compliance.
- **Project Nix**: in October 2022, doValue granted the management of a €300 million portfolio of non-performing loans by Fortress in Spain, representing the first sizeable NPL portfolio investment of Fortress in the Spanish market after it set up its local office in Madrid in May 2022.
- Project Virgo: in October 2022, doValue completed a €450 million GBV secondary portfolio disposal in Greece
  to EOS Group. The portfolio has been carved out from the Frontier I HAPS securitisation vehicle which has
  been managed by doValue since the beginning of February 2022. The disposal allows doValue to accelerate
  its collection activity in Greece (for which it received a Collection fee in Q4 2022) whilst retaining the longterm servicing mandate on the portfolio.
- **Project Frontier II**: in July 2022, doValue signed an agreement with National Bank of Greece (NBG) in relation to the management of a Greek portfolio consisting of mostly secured non-performing loans for a GBV of €1.0 billion. The agreement is subject to the completion of the securitisation process of such portfolio by NBG under the Hellenic Asset Protection Scheme (HAPS) which is expected to be finalised by the end of 2022 (or the beginning of 2023).
- **GACS securitisations**: between May and June 2022, BCC Banca Iccrea and UniCredit completed two securitisations of non-performing loans assisted by GACS guarantee for a value of €650 million and €1.1 billion respectively. doValue assumed the role of special servicer of the two securitisations.

- **Project Sky**: in May 2022, doValue signed a memorandum of understanding with Cerberus for the exclusive management of a portfolio of non-performing loans originated in Cyprus with GBV of €2.2 billion. doValue will assume the servicing of the portfolio from closing until the portfolio run-off, whilst assisting with the interim management of the portfolio until closing.
- **Project Neptune**: in April 2022, doValue was awarded a servicing mandate in Greece by Fortress for a portfolio of €500 million. As background, in 2020, Fortress acquired a portfolio from Alpha Bank with a GBV of approximately €1.1 billion and assigned the transitional servicing mandate to Greek servicer CEPAL. With Project Neptune, doValue assumes as long-term servicer the management of approximately 50% of the initial €1.1 billion portfolio.
- Launch of Legal Services business unit in Spain: in July 2022, doValue has formally set up a new business unit in Spain dedicated to the offering of legal services to banks and institutional investor. The initiative is in line with the plan of further growing and diversifying the portfolio of products and solutions offered by Altamira Asset Management to its current and prospective clients in Spain. In October 2022, doValue signed an important contract with Sareb for the provision of legal services.
- Launch of SME business unit in Spain: in June 2022, doValue has formally set up a business unit dedicated to the management of Non-performing Exposures (NPE) related to Small and Medium Enterprises (SME) in Spain. The SME business unit employs about 40 professionals and is currently managing approximately €3 billion of GBV, a level which is expected to grow over the next few quarters.
- Sareb servicing contract: at the end of February 2022, Sareb made the decision of appointing two new servicers for the 2022-2025 contract and therefore not renewing the contract with doValue and the other 3 servicers currently managing the Sareb portfolio. The decision by Sareb has triggered a reorganisation of Altamira aimed at operating at an adequate scale preserving the profitability of the business in Iberia. It is expected that, Altamira will be affected by a non-recurring reorganisation cost of maximum €15 million related to the reorganisation of the resources previously assigned to the management of the Sareb portfolio to be mainly incurred in H2 2022 and partially in H1 2023. Approx. €6 million of reorganisation costs were spent in Q3 2022 and it is expected that the overall cost will be lower than the initially estimated amount.

#### Outlook

The servicing market in Southern Europe continues to be active, with banking institutions accelerating their asset quality projects in view of the rise in default rates on the back of more challenging macro-economic conditions for 2022 and for 2023.

The pipeline of potential servicing mandates for 2022 across Southern Europe is currently estimated by doValue at approximately €19 billion and is likely to grow further in the next few months.

It can be expected that a significant macro-economic slowdown might affect the Group ability to collect, albeit for the time being the Collection performance has been very resilient as demonstrated by the results achieved in 9M 2022. In general, looking at past performance, collections have proven resilient and not highly correlated to GDP changes.

On the other hand, more challenging macro-economic conditions are likely to lead to increased production of Non-Performing Exposure (NPEs). Data published by third party institutions already show that corporates default rates in Italy have increased in the first part of 2022, mainly in the corporate sector.

More generally, doValue activity is underpinned by exogenous and favourable medium to long-term tailwinds, including the implementation, by banks, of stringent regulations for the recognition of loans (IFRS 9, Calendar Provisioning, Basel IV) aimed at promoting a very proactive approach in managing their balance sheets, in addition to the well-established outsourcing trend by banks of servicing activities.

The activity of doValue Group has no direct link with Ukraine nor Russia.



#### Webcast conference call

The financial results for 9M 2022 will be presented on Friday, November 11<sup>th</sup>, 2022, at 10:30 am CEST in a conference call held by the Group's top management.

The conference call can be followed via webcast by connecting to the bank's website at www.doValue.it or the following URL: <a href="https://87399.choruscall.eu/links/dovalue221111.html">https://87399.choruscall.eu/links/dovalue221111.html</a>

As an alternative to webcast, you can join the conference call by calling one of the following numbers:

Italy: +39 02 36213011

UK: +44 121 281 8003

USA: +17187058794

The presentation by top management will be available as from the start of the conference call on the www.doValue.it site in the "Investor Relations/Financial Reports and Presentations" section.

#### **Certification of the Financial Reporting Officer**

Davide Soffietti, in his capacity as Financial Reporting Officer responsible for preparing corporate accounting documents, certifies – pursuant to Article 154-bis, paragraph 2, of Legislative Decree 58/1998 (the Consolidated Financial Intermediation Act) – that the accounting information in this press release is consistent with the data in the accounting documentation, books and other accounting records.

The Consolidated Interim Report as of September 30<sup>th</sup>, 2022, will be made available to the public at the Company's headquarters and at Borsa Italiana, as well as on the website <a href="www.dovalue.it">www.dovalue.it</a> in the "Investor Relations / Financial Reports and Presentations" section by the statutory deadlines.

We inform you that doValue S.p.A. has adopted the simplified rules provided for in Articles 70, paragraph 8, and 71, paragraph 1-bis, of the Consob Issuers Regulation no. 11971/1999, subsequently amended, and has therefore exercised the option to derogate from compliance with the obligations to publish the information documents provided for in Articles 70, paragraph 6, and 71, paragraph 1, of that Regulation on the occasion of significant mergers, spinoffs, capital increases through the contribution of assets in kind, acquisitions and sales.

**doValue** is the main operator in Southern Europe in the field of credit and real estate management for banks and investors. With more than 20 years of experience and approximately €140 billion of assets under management (Gross Book Value) across Italy, Spain, Portugal, Greece and Cyprus, doValue Group's activities contribute to the economic growth by promoting the sustainable development of the financial system. With its 3,200 employees, doValue offers an integrated range of services: servicing of Non-Performing Loans (NPL), Unlikely To Pay (UTP), Early Arrears, and performing credit, real estate servicing, master servicing, data processing and other ancillary services for credit management. The shares of doValue are listed on the STAR segment of Euronext Milan (EXM) and, in 2021, the Group reported Gross Revenues of approximately €572 million and EBITDA excluding non-recurring items of approximately €201 million.

#### **Contacts**

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#### **MANAGEMENT INCOME STATEMENT (€ '000)**

Condensed Income Statement	9/30/2022	9/30/2021	Change €	Change %
Servicing Revenues:	390,305	355,806	34,499	10%
o/w: NPE revenues	326,188	296,968	29,220	10%
o/w: REO revenues	64,117	58,838	5,279	9%
Co-investment revenues	1,141	4,186	(3,045)	(73)%
Ancillary and other revenues	34,083	25,887	8,196	32%
Gross revenues	425,529	385,879	39,650	10%
NPE Outsourcing fees	(16,111)	(22,401)	6,290	(28)%
REO Outsourcing fees	(19,514)	(16,898)	(2,616)	15%
Ancillary Outsourcing fees	(9,891)	(7,748)	(2,143)	28%
Net revenues	380,013	338,832	41,181	12%
Staff expenses	(158,580)	(159,365)	785	(0)%
Administrative expenses	(71,871)	(63,566)	(8,305)	13%
Total "o.w. IT"	(25,578)	(21,429)	(4,149)	19%
Total "o.w. Real Estate"	(5,161)	(4,966)	(195)	4%
Total "o.w. SG&A"	(41,132)	(37,171)	(3,961)	11%
Operating expenses	(230,451)	(222,931)	(7,520)	3%
EBITDA	149,562	115,901	33,661	29%
EBITDA margin	35%	30%	5%	17%
Non-recurring items included in EBITDA	(2,357)	(236)	(2,121)	n.s.
EBITDA excluding non-recurring items	151,919	116,137	35,782	31%
EBITDA margin excluding non-recurring items	36%	30%	6%	19%
Net write-downs on property, plant, equipment and intangibles	(47,919)	(57,978)	10,059	(17)%
Net provisions for risks and charges	(7,317)	(8,894)	1,577	(18)%
Net write-downs of loans	265	429	(164)	(38)%
Profit (loss) from equity investments	-	83	(83)	(100)%
EBIT	94,591	49,541	45,050	91%
Net income (loss) on financial assets and liabilities measured at fair				
value	(1,170)	615	(1,785)	n.s.
Net financial interest and commissions	(21,279)	(25,676)	4,397	(17)%
EBT	72,142	24,480	47,662	n.s.
Non-recurring items included in EBT	(8,490)	(12,727)	4,237	(33)%
EBT excluding non-recurring items	80,632	37,207	43,425	117%
Income tax for the period	(22,984)	(7,034)	(15,950)	n.s.
Profit (Loss) for the period	49,158	17,446	31,712	n.s.
Profit (loss) for the period attributable to Non-controlling interests	(9,977)	(4,609)	(5,368)	116%
Profit (Loss) for the period attributable to the Shareholders of	20 101	12.027	26 244	
the Parent Company Non-recurring items included in Profit (loss) for the period	<b>39,181</b> (6,849)	<b>12,837</b>	<b>26,344</b> 3,435	n.s.
	(0,049)	(10,284)	3,433	(33)%
O.w. Non-recurring items included in Profit (loss) for the period attributable to Non-controlling interest	(400)	(438)	38	(9)%
Profit (loss) for the period attributable to the Shareholders of the Parent Company excluding non-recurring items	45,630	22,683	22,947	101%
Profit (loss) for the period attributable to Non-controlling interests				
excluding non-recurring items	10,377	5,047	5,330	106%
Earnings per share (in Euro)	0.50	0.16	0.33	n.s.
Earnings per share excluding non-recurring items (Euro)	0.58	0.29	0.29	102%

#### MANAGEMENT BALANCE SHEET (€ '000)

Condensed Balance Sheet	9/30/2022	12/31/2021	Change €	Change %
Cash and liquid securities	159,518	166,668	(7,150)	(4)%
Financial assets	58,459	61,961	(3,502)	(6)%
Property, plant and equipment	34,116	34,204	(88)	(0)%
Intangible assets	529,596	545,225	(15,629)	(3)%
Tax assets	150,756	152,996	(2,240)	(1)%
Trade receivables	197,849	206,326	(8,477)	(4)%
Assets held for sale	10	30	(20)	(67)%
Other assets	15,683	17,226	(1,543)	(9)%
Total Assets	1,145,987	1,184,636	(38,649)	(3)%
Financial liabilities: due to banks/bondholders	582,297	568,459	13,838	2%
Other financial liabilities	73,481	76,017	(2,536)	(3)%
Trade payables	57,775	73,710	(15,935)	(22)%
Tax liabilities	105,001	113,060	(8,059)	(7)%
Employee termination benefits	8,836	10,264	(1,428)	(14)%
Provisions for risks and charges	37,196	44,235	(7,039)	(16)%
Other liabilities	78,278	104,888	(26,610)	(25)%
Total Liabilities	942,864	990,633	(47,769)	(5)%
Share capital	41,280	41,280		n.s.
Reserves	84,947	96,299	(11,352)	(12)%
Treasury shares	(4,340)	(4,678)	338	(7)%
Profit (loss) for the period attributable to the Shareholders of the Parent	20.101	22.744	15 427	CE0/
Company	39,181	23,744	15,437	65%
Net Equity attributable to the Shareholders of the Parent Company	161,068	156,645	4,423	3%
	101,008	130,043	4,423	370
Total Liabilities and Net Equity attributable to the Shareholders of the Parent Company	1,103,932	1,147,278	(43,346)	(4)%
Net Equity attributable to Non-Controlling Interests	42,055	37,358	4,697	13%
Total Liabilities and Net Equity	1,145,987	1,184,636	(38,649)	(3)%
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#### MANAGEMENT CASH FLOW (€ '000)

Condensed Cash flow	9/30/2022	9/30/2021	12/31/2021
EBITDA	149,562	115,901	199,347
Capex	(13,733)	(12,648)	(29,640)
EBITDA-Capex	135,829	103,253	169,707
as % of EBITDA	91%	89%	85%
Adjustment for accrual on share-based incentive system payments	4,810	1,547	1,027
Changes in NWC (Net Working Capital)	(7,458)	(21,002)	(9,285)
Changes in other assets/liabilities	(69,263)	(35,562)	(21,340)
Operating Cash Flow	63,918	48,236	140,109
Corporate Income Tax paid	(25,368)	(6,149)	(12,827)
Financial charges	(20,200)	(24,406)	(31,220)
Free Cash Flow	18,350	17,681	96,062
(Investments)/divestments in financial assets	2,428	21,096	(26,489)
Tax claim payment	-	(32,981)	(32,981)
Treasury shares buy-back	-	(4,603)	(4,603)
Dividends paid to minority shareholders	(5,002)	(2,502)	(2,502)
Dividends paid to Group shareholders	(36,763)	(20,093)	(20,722)
Net Cash Flow of the period	(20,987)	(21,402)	8,765
Net financial Position - Beginning of period	(401,791)	(410,556)	(410,556)
Net financial Position - End of period	(422,778)	(431,958)	(401,791)
Change in Net Financial Position	(20,987)	(21,402)	8,765

#### **ALTERNATIVE PERFORMANCE INDICATORS**

KPIs	9/30/2022	9/30/2021	12/31/2021
Gross Book Value (EoP) - Group	137,343,130	150,287,410	149,486,889
Collections of the period - Group	3,906,556	4,024,575	5,743,101
LTM Collections / GBV EoP - Group - Stock	4.0%	4.1%	4.3%
Gross Book Value (EoP) - Italy	72,481,364	75,392,249	75,965,150
Collections of the period - Italy	1,218,305	1,176,497	1,698,356
LTM Collections / GBV EoP - Italy - Stock	2.6%	2.2%	2.4%
Gross Book Value (EoP) - Iberia	26,405,149	42,477,724	41,523,359
Collections of the period - Iberia	1,570,705	1,891,046	2,726,453
LTM Collections / GBV EoP - Iberia - Stock	6.7%	5.9%	6.6%
Gross Book Value (EoP) - Hellenic Region	38,456,618	32,417,437	31,998,380
Collections of the period - Hellenic Region	1,117,546	957,032	1,318,292
LTM Collections / GBV EoP - Hellenic Region - Stock	5.0%	11.6%	6.0%
Staff FTE / Total FTE Group	44%	41%	44%
EBITDA	149,562	115,901	199,347
Non-recurring items (NRIs) included in EBITDA	(2,357)	(236)	(1,572)
EBITDA excluding non-recurring items	151,919	116,137	200,919
EBITDA margin	35%	30%	35%
EBITDA margin excluding non-recurring items	36%	30%	35%
Profit (loss) for the period attributable to the shareholders of the Parent Company	39,181	12,837	23,744
Non-recurring items included in Profit (loss) for the period attributable to the Shareholders of the Parent Company	(6,449)	(9,846)	(26,977)
Profit (loss) for the period attributable to the Shareholders of the Parent Company excluding non-recurring items	45,630	22,683	50,721
Earnings per share (Euro)	0.50	0.16	0.30
Earnings per share excluding non-recurring items (Euro)	0.58	0.29	0.64
Capex	13,733	12,648	29,640
EBITDA - Capex	135,829	103,253	169,707
Net Working Capital	140,074	144,333	132,616
Net Financial Position Leverage (Net Debt / EBITDA LTM PF)	(422,778) 1.8x	(431,958) 2.6x	(401,791) 2.0x